

JEWISH FEDERATION OF GREATER VANCOUVER

REPORT OF THE ALLOCATIONS PLANNING COMMITTEE

July 6, 2004

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Executive Summary

The Allocations Planning Committee (APC) is the Federation committee responsible for translating Jewish values, policy and planning into a concrete financial commitment to our local Jewish community's growth and survival. Over the past year the members of the APC have reviewed mid-term reports from constituent agencies, conducted site visits, met with VP Planning and Community Development to review the 2003 Planning Council report, were engaged in meetings with agency leadership and developed recommendations for the allocation of CJA funds. This report presents the APC's recommendations for the distribution of Combined Jewish Appeal (CJA) funds for the 2004-2005 and 2005-2006 fiscal years.

This is the third two-year funding cycle for our Federation, and the seventh year we have made program-based rather than agency-based allocations. Recommendations are based on a conservative campaign achievement of \$5.2 million (Level I - \$2,215,000), with two additional levels of funding recommendations to reflect what would occur if the campaign is able to match its historic 2003 achievement of \$5.55 million (Level II A - \$2,418,000), or reach its 2004 target of \$6 million (Level II B - \$2,568,000).

During the present allocations cycle the APC reviewed a total of 61 programs. This includes 21 new programs, 10 of which have been recommended for funding. Programs were submitted by 13 constituent agencies using a new and abbreviated electronic application form. In total 24 local agencies are recommended for funding, with programs falling in one of 5 funding envelopes: Arts & Culture, Community Building, Jewish Education; Social Services and Youth. Each program was rated on a 4-point scale with respect to relative priority to the community, and then reviewed from a programmatic and budgetary perspective. Working in a democratic fashion, members of the APC debated the merits of the programs and the integrity of their proposed budgets. Where there was need for additional information questions were posed to the agencies.

Core funding to our largest service providers continued to decrease this year by an additional 5%. Of particular note, a new funding formula for allocating funds to the day schools has been designed in consultation with day school leadership.

The work of the APC is a balancing act between ongoing programs and services, the emerging needs of our community, and new program initiatives brought forth by the agencies. Although our community has had the good fortune of an increased campaign, our needs still far outweigh the resources we have to allocate. Regretfully, we are still not able to fund all of the quality programs that were submitted to the extent that they need and deserve.

1. INTRODUCTION

Federations as philanthropies, raise money in order to translate Jewish values into action – to accomplish *Tikkun Olam* (Mending the World) and *Klal Yisrael* (Fostering Jewish Unity). Planning and allocation decisions, while reflecting Jewish values, are a function of available resources, needs in the community, the expertise of and long-term relationships with Federation agencies and other partners.

The allocations process is one of the primary functions the Federation fills in planning for the emerging and future needs of our community. The APC is empowered by the Board of the Federation to make recommendations about the distribution of the dollars raised in the CJA to local constituent agencies. They make recommendations based on reviewing applications for allocation of funds to programs.

Our Jewish community has a responsibility to care for its members on many different levels – spiritual, physical, cultural, and more. The Federation strives to make our Jewish community accessible and affordable to all those that identify themselves with the Jewish community. By helping to fund programs and community services the Federation fulfills one of its chief roles - to partner in building the capacity of our community by allocating resources to its constituent agencies.

Since releasing its last report in August 2002 the APC has changed leadership, added new members and approached its work in earnest. Ron Rozen succeeded Fred Mikelberg as the chair. The committee bid farewell to Esther Mogyoros and welcomed four new members. Progress has been made in many areas which began during the previous cycle.

In addition, our Jewish community and its constituent agencies have benefited from the significant increases in CJA over the past two years. Increases total funds raised since the 2002-2003 campaign have enabled the APC to allocate more than \$500,000 locally to new programs while strengthening many ongoing community services and programs.

This report will provide an overview of the process that the APC used and outline its recommendations for “local” allocations based on funds to be raised in the 2004 - 2005 and 2005 - 2006 CJA campaigns.

Local, National and Overseas Allocations

The APC allocates funds designated for “local” allocations to constituent agencies of the Jewish Federation based on a division of CJA funds minus CJA campaign costs. These amounts are set by Federation’s Board of Directors, in consultation with community leadership and constituent agencies. The APC does not allocate funds designated for national agencies or those that are sent overseas and to Israel. These are separate allocations processes governed by other parts of the Federation in conjunction with the United Israel Appeal / Federations Canada (UIA/FC), the Jewish Agency for Israel (JAFI) and the Joint Distribution Committee (JDC).

A percentage of the funds raised through the CJA supports national agencies that also provide services in our community, including the Jewish Immigrant Aid Society (JIAS) which advocates and provides financial assistance for new immigrants through our local Jewish Family Services; the recently formed CIJA (Canadian Council for Israel Jewish Advocacy), the Canadian Jewish Congress which funds our local Pacific Region office, the Canada Israel Committee (CIC), and the National Jewish Campus Board, which provides significant funding to the Vancouver Hillel Foundation. These funds also allow our national body (UIA/FC) to provide services to smaller communities throughout Canada such as Victoria and Kelowna, and to purchase data and demographic information from Statistics Canada on our behalf and compose the 2001 Census Analysis Series reports.

Finally, the Jewish Federation of Greater Vancouver has taken steps to enhance our community's involvement in the allocation of its dollars to Israel and overseas programs and services.

The two-year cycle

This is the third time that the APC has made its recommendations based on a two-year allocations cycle. One of the primary reasons for the two-year allocations cycle was to allow constituent agencies to plan their budgets knowing what basic levels of support they could reasonably expect to receive for the programs and services they provide to the Jewish community. The two-year cycle has also meant that agencies have been able to free up staff resources that could be directed towards assessment and evaluation of programs instead of investing them in annual applications for allocations.

The Allocations Timeline

- Constituent agencies received the "Applications for Program Grants" packages on-line following a briefing held for all of the agencies in early February 2004. The deadline for submission of applications was set for Friday April 9, 2004.
- The APC began its review of applications on April 19, 2004 continuing until June 21, 2004
- Recommendations were submitted to the Board of Directors of Federation on July 19, 2004

2. CREATING A BETTER UNDERSTANDING OF THE ALLOCATIONS PROCESS

While certain community agencies have been impacted by cutbacks and changes in government legislation, or increased security costs, many of them are investing more resources in financial resource development. This is an important and necessary step in ensuring the continued delivery of quality programs.

Four years ago the leadership of Federation recognized the need for a better understanding of the allocations process among constituent agencies. Much mystery seemed to shroud the recommendations and decision-making process of Allocations Planning Committee.

Accountability, transparency and assessment of outcomes were key concepts mentioned. In April

2001 the APC embarked upon a process called Partners in Assessment in order to create more accountability for community dollars by ensuring the assessment of programs. The expectation is that this enhanced focus on outcomes will make it easier to translate to donors the impact of their contributions. The APC has also focused on the assessment process as an opportunity to deepen its relationship and interaction with the agencies in order to provide a better context for ongoing decision-making about allocations. Some of the highlights of the APC's progress since its last report:

- In October 2003 the APC created three subcommittees with the purpose of becoming more familiar with our constituent agencies and the services funded through the allocations process. With the intent of engaging our agencies in a dialogue, each subcommittee made plans for site visits and consultations.
- Constituent agencies prepared mid-term reviews of all of the programs receiving Federation allocations between 2002 and 2004. In these reviews agencies were encouraged to provide the APC with feedback on their experiences during the previous allocation process.
- The APC conducted nine constituent agency site visits between August 2003 and February 2004 and held special meetings with seven others. In each of these visits members of the APC explained how the allocations process works and listened to presentations on select agency programs.
- The APC met with individual constituent agencies to review how significant new Level II dollars were going to be utilized.
- Leaders of constituent agencies provided feedback and input to the APC in a community-wide briefing held in February 2004. The APC presented an application package that was dramatically streamlined.
- Agency professionals participated in two full-day workshops in March and April 2004 on program planning and evaluation and learned about outcome assessment. Feedback was provided and the application forms were adapted.
- "Hands on" assistance was made available to agency professionals in preparing their applications for funding between February and April 2004.
- A subcommittee met several times with day school leadership to review the funding formula used to guide allocations to these institutions, leading to the development of a new funding formula.

3. OVERVIEW OF REQUESTS – STRUCTURE OF THE ALLOCATIONS

The Envelopes

In order to receive funds from the JFGV allocations process an organization must be a constituent agency as outlined in the by-laws of JFGV. No new organizations were accepted as constituent agencies in the past year.

The APC uses the concept of envelopes in order to classify the programs submitted by constituent agencies. There are five envelopes:

- a) Arts and Culture
- b) Community Building
- c) Jewish Education (formerly “Formal Childhood Education”)
- d) Social Services
- e) Youth

The Programs

Of the 61 applications the APC received for the 2004-2006 cycle, 21 were new or expanded programs. This is 30% increase in the number of new program applications relative to the 2002 - 2004 cycles and a 40% increase compared to the 2000 – 2002 cycle. The APC has recommended allocating funds to 10 new programs in the sum of \$88,250.

Hillel combined three programs into one application for allocations. Four programs have been deleted since the last allocations cycle.

Core funding

Our allocations are meant to fund programs and not to underwrite agencies on the basis of their operating costs and deficits. Eight years ago the Federation moved to eliminate core grants to agencies in order to shift to a system of program funding.

As part of this transition core grants to JCCGV and JFSA have been continued, but have been reduced with each successive cycle. The continuing trend toward phasing out the core grants is part of how the APC ensures that some funds are available for new programs in each cycle. Core grants were reduced in the current recommendations by 5%.

The APC will revisit the question of core allocations at the end of the current allocations cycle.

4. REVIEW AND EVALUATION OF PROGRAM REQUESTS

Rating System

The APC does not pre-assign amounts or percentages to each envelope. Each member of the committee reviews all of the program applications it receives and determines an A, B, C or D rating for each one. “A” represents programs and community services that are deemed to be of high priority while “D” represents a low priority. Not all programs that apply for allocations receive funding from the APC.

The committee then reviews each program and looks at the merits of its budget in order to determine an appropriate level of funding based on available funds. Recommendations are made which translate these rankings into dollar values based on relative percentages:

- A = must fund: programs perceived as essential to the community
- B = should fund
- C = fund if additional dollars become available
- D = do not fund

The 2004-2006 allocations cycle was the second cycle that benefited from the guidance of Federation's Planning Council. Responsible for middle and long term planning and policy development, the council releases an annual report that reflects planning and community development priorities for the Jewish community of Greater Vancouver. This report provides an important context for the decision making process of the APC.

This cycle of allocations program requests reflected a substantial increase in applications for funding to serve the outlying areas and our seniors population. There was also an increase in the number of programs emphasizing arts and culture, including numerous programs geared to engage more families in Jewish life. Although affordable housing appears as a high priority for the Jewish community the scope of funds available through the allocations process does not allow it to address meaningfully the capital intensive nature of this critical issue.

The Allocations Application Package

Constituent agencies submit a package to the APC that includes agency background material and an application for each program.

The APC reviews the programs submitted by constituent agencies, envelope by envelope, studying the goals and objectives of each one. The following criteria are reflected in the program applications:

- a) Does the program or service meet an ongoing and documented community need?
- b) Is this a service that is already being offered in the community?
- c) Does the program have measurable, achievable goals, and a realistic budget?
- d) Does it fit into community planning priorities as outlined in the 2003 Federation Planning Council report?
- e) Are the agency's plans to assess the impact and expected outcomes of the program clear and practical?
- f) Is the program accessible to all parts of the community?
- g) Does it involve collaboration with other agencies in order to make the best use of community dollars?
- h) Is the program viable in terms of its plan for implementation and can it sustain itself with additional sources of income beyond that of the Federation?

Follow Up Process With Agencies

During the APC review questions arise regarding individual programs. Where there are concerns over clarity or questions regarding the submissions, the Director of Planning contacts the agency in

question in order to receive additional information. This information is shared with members of the APC. Some of the areas of interest to the APC included:

- Understanding the deployment of staff
- Number of people served by the program
- Overheads costs
- The sustainability of a new program if it were not to receive full requested funding
- Budget lines
- Potential sources of revenue
- Distinguishing between short, medium and long-term outcomes

Dollars Available for Allocation in the 2004–2006 Cycle

As a result of last year's unprecedented campaign result (\$5.55 million), fiscal year 2003-2004 saw a 16% increase in allocations to local agencies. Although there is optimism on the part of the Federation leadership about future campaigns, the Federation board determined that it would be prudent to base Level I allocations on a conservative \$5.2 million CJA campaign. After consulting with and receiving support from constituent agency leadership, three funding levels have been established for the 2004 -2006 recommendations:

- **Level I:** Recommendations for Level 1 funding are based on a conservative CJA achievement of \$5.2 million. This precaution was taken in order to allow agency's to plan their budgets with a greater degree of confidence.
- **Level II A:** Recommendations for Level II A based on reaching the \$5.55 million mark that we reached during the 2003 campaign.
- **Level II B:** Recommendations for Level II B are based on a campaign achievement of \$6 million.

CJA achievement	Available for local allocations at Level I
\$5,200,000	\$2,215,000
\$5,550,000	\$2,418,000
\$6,000,000	\$2,568,000

Requests received for local allocations for fiscal year 2004-2005 totaled \$3,269,367 and for fiscal year 2005-2006 totaled \$3,412,022. This is an 18% increase in the overall dollars being requested compared to fiscal years 2002-2003 and 2003-2004.

APC's Democratic Process

Throughout the deliberations of the APC certain values have been held high. Programs were evaluated and reviewed by all members of the APC. A standard for attendance was set and a minimum quorum maintained throughout our meetings. In addition, every member was given the

responsibility to prepare a more in-depth review of one envelope and lead the committee's discussion on that envelope. Every member of the committee has taken an active role in this process resulting in each program being reviewed from diverse perspectives. Decisions were made on a collaborative basis.

5. RECOMMENDATIONS

In most cases, the APC recommended allocating to programs rated "A" 90% of the total 2003 - 2004 allocation at Level I with an additional 10% being allocated at Level II A and another 5% at Level II B. "B" rated programs were usually allocated 70% of their total 2003 -2004 funding with the remaining 30% being divided between Level II A and Level II B. Select recommendations were made regarding programs ranked "C" in the Arts and Culture envelope. However, these percentage allocations were not applied uniformly, and individual review of programs has resulted in some subjective variations.

This year the APC is recommending the allocation of the following sums to each of the 5 envelopes (for Level I and Level II A) as follows:

Year	Arts & Culture		Community Building		Jewish Education		Social Services		Youth		Total
2000-01	\$65,000	4%	\$482,080	26%	\$651,434	35%	\$435,490	24%	\$211,500	11%	\$1,845,504
	(A)		(A)		(A)		(A)		(A)		(A)
2001-02	\$65,000	4%	\$481,621	26%	\$617,154	33%	\$436,990	23%	\$209,955	11%	\$1,810,720
	(A)		(A)		(A)		(A)		(A)		(A)
2002-03	\$68,500	3%	\$551,905	26%	\$618,154	30%	\$589,179	28%	\$266,300	13%	\$2,094,038
	(A)		(A)		(A)		(A)		(A)		(A)
2003-04	\$73,700	3%	\$611,505	25%	\$712,306	30%	\$687,969	29%	\$326,260	13%	\$2,411,740
	(A)		(A)		(A)		(A)		(A)		(A)
2004-05	\$77,250	3.20%	\$642,958	27%	\$687,000	28%	\$691,842	29%	\$318,950	13%	\$2,418,000
	(P)		(P)		(P)		(P)		(P)		(P)

(A) = Actual (P) = Proposed

If the CJA Campaign is successful in reaching its goal of \$6 million, an additional \$150,000 will be allocated at Level II B as follows:

Envelope	Level II B
Arts & Culture	\$18,580
Community Building	19,431
Jewish Education	33,137
Social Services	53,099
Youth	25,753
Total	\$150,000

1. Arts and Culture

The greatest number of new programs was in the area of Arts & Culture this cycle. The APC is recommending funding five new programs for a total of \$13,250. This envelope has not grown in proportion to the number of new initiatives presented partially because the needs they meet are less tangible than food, shelter, children or resettlement. However, the APC recognized the importance of arts and culture programs in creating a more vibrant community.

2. Community Building

This envelope includes many of the more “macro” and infrastructure services provided by community agencies. These programs allow us to provide and maintain information and referral services, volunteering and community coordination, documentation and archival services and more. This envelope reflects increased allocations to Shalom BC in recognition of the critical roles it play and to the Kehila Society of Richmond. We have reduced the funding for administration to Federation and instead provided increased funding for Federation’s communications program and the Jewish Community Foundation.

3. Jewish Education

With the creation in the past six months of the Jewish Education Services Department at the Federation, our community is moving towards a more coordinated approach to planning and service delivery in this area.

A new funding formula has been created in consultation with the day schools. It has been designed in order to keep day school education accessible and affordable and also to create more equity among the schools, while providing them with incentives for growth. The new day school formula is further described in Appendix B. Also, the allocation recommended in this area sustains this new initiative and also incorporates funding for our community’s participation in the Western Coalition for Jewish Day Schools, which services day schools across Western Canada through educator recruitment and training programs in conjunction with York University.

Further notes regarding Jewish education allocations:

- a. The APC recommends an increase in allocations to supplementary Jewish education.
- b. The APC recommends creating a small “new initiatives fund” consisting of Level II B funds to elicit collaborative and creative responses in the area of day school education.
- c. In the coming year the APC will need to examine how day and supplementary schools should be evaluated during mid-term reviews? What is the impact on the Jewish community of our investment in Jewish day schools?

- d. We are in favour of creating a Central Assessment Mechanism (CAM) that can make it easier for the schools to ascertain need and allocate tuition assistance dollars more effectively and objectively. This concept offers economy of scale when collecting data and processing numbers and separates the process from the daily operations of the schools. It also has the potential to increase the number of students attending day school by providing more matter of fact information day school tuition reductions. Such a mechanism could be applied to summer camps and JCC memberships.

4. Social Services

This envelope is characterized by new initiatives in the area of seniors following recommendations made in the Planning Council annual report. Of particular interest are two joint ventures between the recently created Jewish Seniors Alliance and the JCC, representing a positive strategic alliance. In addition the APC has recommended funding two new programs serving seniors in the outlying areas of White Rock South Surrey and Burquest.

5. Youth

The APC has recommended continued funding for new initiatives in the Youth envelope which began during the last cycle. The Community Outreach for Youth program for youth in outlying communities will be monitored against its project outcomes. Since 2000–2001 the APC has increased funding to this envelope by over \$100,000.

Periodic Review – Programs for specific follow up

In its review of programs, the APC made note of specific programs that it felt warranted extra attention. These are pre-selected programs that we plan to monitor during the coming year. The APC's monitoring of these programs will be done at six-month intervals - in March 2005 and September 2005.

In monitoring select programs the APC is motivated by a desire to better understand the effectiveness of these programs in reaching their objectives. Short-term outcomes will be of particular interest as well as immediate measurable impacts on the community. Also, any evidence of organizational sustainability of these programs is important.

Programs for special monitoring in Year I (March 2005):

- a. Community Building: Yad b'Yad - Coalition on Poverty
- b. Jewish Education: Jewish Education Services
- c. Social Services: Housing Coordinator and Community Liaison Program
- d. Social Services: programs targeting services to aging populations
- e. Social Services: The Kids Can Do Program
- f. Youth: Community Outreach for Youth

Programs for special monitoring in Year II (September 2005):

- a. Arts & Culture: Norman Rothstein Theatre Artistic program
- b. Community Building: Federation Communications
- c. Jewish Education: new day school funding formula; format for mid-term reviews for day and supplementary schools
- d. Social Services: programs targeting services to aging populations
- e. Youth: Children's Activities K-3
- f. Youth: Jewish Teens of Greater Vancouver/Jewish Teen Initiative

Mid-Term Review

The APC will request written mid-term reviews for each program that it funds from constituent agencies in May 2005. These reviews will report on the measurable indicators specified in the agency's original program application.

The APC in the Coming Year

The APC will continue its work in the following areas:

- monitor and follow up of select programs as outlined above;
- review the numbers enrolled in the Jewish day schools and determine a specific allocation for each of them;
- review the numbers enrolled in the Jewish supplementary schools and make recommendations from within the total pool available for allocations;
- review the present funding formula for camperships and make recommendations for changes if necessary;
- Determine criteria for deploying Federation's Emergency Relief Fund
- Develop updated criteria for accepting new constituent agencies
- In December 2004 determine level II A and level II B allocations based on the results of the CJA campaign.

Conclusion

In order to ensure the continued operation of many Jewish communal institutions many concrete financial resources are necessary. The Federation recognizes the increasing expense involved in maintaining communal services, resulting from continued population growth, the geographic spread of the community, regional economic conditions, security concerns and rising energy and security costs. Although we have seen significant growth in the CJA in the past two years, these rising costs have by far outpaced the increased funds available for allocations. In order to support the programs and services developed and delivered by our constituent agencies and remain responsive to rapidly emerging needs, our community must focus its efforts on raising additional dollars through the CJA.

The APC has a much better understanding of the work that the agencies are conducting on behalf of the community. We wish to express our appreciation to the agency lay and professional

leadership who toiled to prepare these program applications. The program applications evidenced hard work and innovative thinking both in the style and the character of the applications. The emergence of a culture of evaluative thinking as indicated in the detailing of short and long-term outcomes has created a basis on which to follow up on these programs.

Appendix A

Summary tables with allocations according to envelopes

Appendix B

New day school funding formula

The present day school funding formula has been in existence for close to 6 years. The premises for its creation were based on lack of campaign growth and a disproportionate percentage of local allocations going to Jewish day school education. In meetings held by the Allocations Planning Committee with day school leadership in November 2003 and April 2004 a desire was conveyed for a more equitable formula that would lead the way to eventual growth in the day schools and the funds allocated to them. Such a formula would also provide direction for day school allocations were additional dollars to become available in the future.

In these consultations it was agreed that two key principles were most applicable to Greater Vancouver's current situation. The following principles would constitute the basis for creating a new funding formula:

- the principle of equity (meaning a per capita allocation) and,
- the principle of accessibility (meaning funding a portion of the scholarships provided by schools).

In order to translate these principles into a numerical formula the APC set percentages for each of these components.

We are recommending an integration of the principles of equity and accessibility such that from the total dollars that the APC would allocate to Jewish day school education 66% of those dollars would be allocated on a per capita basis and 33% would be allocated based on the relative amounts that each school made available for scholarships or tuition fee subsidies. Combining these two sums would result in the day school's allocation. Based on 2003-2004 allocations to the Jewish day schools which totaled \$571,306; \$380,869 (66%) would be allocated between the schools on the basis of enrolment and \$190,437 (33%) would be allocated on the basis of the relative amounts each school made available for tuition scholarships.

1. The actual funds that would be allocated to the Jewish day schools would be determined by the APC based on the funds available for allocations.
2. Once this sum was set 66% would be allocated for the equity portion and 33% for accessibility/scholarships portion.
3. **Calculating equity:** We would determine how many pupils were in the entire day school system inclusive of kindergarten (on a 2 kindergarten pupils equal 1 Grade 1 to 7 student as is the practice in the provincial government when it comes to funding public and independent schools) and then calculate the relative percentage of pupils that each school had.

4. **Calculating scholarship:** We would determine the total number of dollars that the day schools were paying to subsidize school tuition fees (based on what subsidized pupils and their families were actually paying and the difference that the school was covering – irregardless of provincial government funding) and then take the actual amounts paid out by the schools as a percentage of this total.
5. **Total allocation:** The two sums would then be added together and this would constitute the school’s allocation to be paid monthly to the school. The table below illustrates this:

Day School Scholarship Pool \$571,306

School	Total Enrollment	% of Total Enrollment	Equity allocation	“Full” Students on Scholarship	% of Total Scholarships	Scholarship allocation	Total scholarship dollars allocated by school	Total school allocation Equity-66% Schol -33%	Current allocation
VTT	375	0.54	\$204,915	173	0.42	\$80,861	\$785,220	\$285,776	\$288,159
RJDS	133	0.19	\$72,677	84.5	0.18	\$34,518	\$335,196	\$107,195	\$77,000
VHA	108	0.15	\$59,016	85	0.21	\$39,881	\$387,275	\$98,897	\$120,000
VTTHS	81	0.12	\$44,262	57	0.18	\$35,177	\$341,600	\$79,439	\$85,737
Total	697	1.00	\$380,869	399.5	1.00	\$190,437	\$1,849,291	\$571,306	\$570,896

ALLOCATIONS PLANNING COMMITTEE FINAL										
Program	Rating	Agency	2003-2004 ACTUAL	2004-2005 REQUEST	2005-2006 REQUEST	2004-2005 2005-2006 LEVEL 1	2004-2005 2005-2006 LEVEL 2 A	2004-2005 2005-2006 LEVEL 2 B		
ARTS & CULTURE ENVELOPE										
Isaac Waldman Jewish Public Library	A	Jewish Community Centre of Greater Vancouver	\$ 22,600	\$ 25,000	\$ 25,000	\$ 20,340	\$ 2,260	\$ 1,130		
Cultural Arts	B	Jewish Community Centre of Greater Vancouver	\$ 46,000	\$ 68,000	\$ 69,000	\$ 32,200	\$ 6,900	\$ 6,900		
Shaya and Paula Kirman Yiddish Library	B	Peretz Centre for Secular Jewish Culture	\$ 400	\$ 1,500	\$ 1,500	\$ 500	\$ 500	\$ 500		
Adult and Family Outreach (NEW)	C	Jewish Community Centre of Greater Vancouver	\$ -	\$ 10,000	\$ 12,000	\$ -	\$ 5,000	\$ 3,000		
Community Heritage Research Program (NEW)	C	Jewish Historical Society of BC	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -		
Freitag Tsu Nacht	C	Peretz Centre for Secular Jewish Culture	\$ 600	\$ 2,000	\$ 2,000	\$ -	\$ 500	\$ 500		
Hemshekh (Philosophers Café) (NEW)	C	Peretz Centre for Secular Jewish Culture	\$ -	\$ 3,700	\$ 3,700	\$ -	\$ 1,000	\$ 1,000		
Music at Peretz Centre (NEW)	C	Peretz Centre for Secular Jewish Culture	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 1,250	\$ 1,250		
Rothstein Theatre Jewish Artistic Program (NEW)	C	Jewish Community Centre of Greater Vancouver	\$ -	\$ 30,000	\$ 35,000	\$ -	\$ 5,000	\$ 2,500		
Vancouver Jewish Folk Choir	C	Peretz Centre for Secular Jewish Culture	\$ 3,600	\$ 6,000	\$ 6,000	\$ -	\$ 1,800	\$ 1,800		
Bayit Israeli at the JCC (NEW)	D	Jewish Community Centre of Greater Vancouver	\$ -	\$ 5,000	\$ 10,000	\$ -	\$ -	\$ -		
Community Special Needs & School Development Program	D	Jewish Festival of Arts	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -		
Adult Discussion Group (DELETED)		Peretz Centre for Secular Jewish Culture	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -		
ARTS & CULTURE TOTAL			\$ 73,200	\$ 166,200	\$ 191,200	\$ 53,040	\$ 24,210	\$ 18,580		
COMMUNITY BUILDING ENVELOPE										
Communications (Federation)	A	Jewish Federation of Greater Vancouver	\$ 55,299	\$ 122,800	\$ 127,300	\$ 85,960	\$ 12,280	\$ 6,140		
Jewish Community Foundation (NEW)	A	Jewish Federation of Greater Vancouver	\$ -	\$ 35,000	\$ 40,000	\$ 24,500	\$ 1,750	\$ -		
Jewish Federation Administration	A	Jewish Federation of Greater Vancouver	\$ 81,432	\$ 45,300	\$ 56,000	\$ 45,300	\$ -	\$ -		
Leadership Development	A	Jewish Federation of Greater Vancouver	\$ 98,250	\$ 95,000	\$ 96,500	\$ 85,500	\$ 9,500	\$ -		
Planning & Community Services	A	Jewish Federation of Greater Vancouver	\$ 123,029	\$ 135,700	\$ 141,700	\$ 110,726	\$ 12,303	\$ 6,151		
Yad byYad - Coalition on Poverty	A	Jewish Federation of Greater Vancouver	\$ 20,000	\$ 22,500	\$ 25,000	\$ 18,000	\$ 2,000	\$ 1,000		
Jewish Community Archives Program	A	Jewish Historical Society of BC	\$ 28,600	\$ 35,000	\$ 37,000	\$ 21,450	\$ 4,290	\$ 4,290		
Kehila Society of Richmond	A	Kehila Society of Richmond	\$ 37,000	\$ 45,000	\$ 50,000	\$ 33,300	\$ 3,700	\$ 1,850		
Information,Referral, Welcome & Volunteer Centre	A	Shalom BC	\$ 50,000	\$ 62,000	\$ 62,000	\$ 53,192	\$ 7,207	\$ -		
JCCGV Core Grant		Jewish Community Centre of Greater Vancouver	\$ 117,895	\$ 112,000	\$ 112,000	\$ 112,000	\$ -	\$ -		
COMMUNITY BUILDING TOTAL			\$ 611,505	\$ 710,300	\$ 747,500	\$ 589,928	\$ 53,030	\$ 19,431		

ALLOCATIONS PLANNING COMMITTEE FINAL										
Program	Rating	Agency	2003-2004 ACTUAL	2004-2005 REQUEST	2005-2006 REQUEST	2004-2005 2005-2006 LEVEL 1	2004-2005 2005-2006 LEVEL 2 A	2004-2005 2005-2006 LEVEL 2 B		
YOUTH ENVELOPE										
Combined Camperships Program	A	Gan Israel/Camp Miriam, Camp Hatikvah	\$ 51,500	\$ 51,500	\$ 49,100	\$ 46,350	\$ 5,150	\$ 2,575		
(Jewish Teen Initiative)	A	Jewish Community Centre of Greater Vancouver	\$ 57,360	\$ 65,000	\$ 70,000	\$ 51,624	\$ 5,736	\$ 2,868		
Campuses)	A	Vancouver Hillel	\$ 130,000	\$ 220,000	\$ 225,000	\$ 123,500	\$ 13,000	\$ 6,500		
Children's Activities (K-Grade 3))	B	Jewish Community Centre of Greater Vancouver	\$ 25,900	\$ 39,000	\$ 40,000	\$ 18,130	\$ 3,885	\$ 3,885		
Community Outreach for Youth (formerly Consortium)	B	Jewish Community Centre of Greater Vancouver	\$ 30,000	\$ 40,000	\$ 40,000	\$ 21,000	\$ 4,500	\$ 4,500		
Grades 4 - 7 (After School Care)	B	Jewish Community Centre of Greater Vancouver	\$ 29,500	\$ 41,000	\$ 42,000	\$ 20,650	\$ 4,425	\$ 4,425		
Jewish Young People's Theatre (NEW)	C	Peretz Centre for Secular Jewish Culture	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ 1,000	\$ 1,000		
Youth Group Program (Deleted)		Peretz Centre	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ -		
JCC Maccabi Games (Deleted)		Jewish Community Centre of Greater Vancouver	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ -		
YOUTH Total			\$ 326,260	\$ 459,500	\$ 469,100	\$ 281,254	\$ 37,696	\$ 25,753		
JEWISH EDUCATION ENVELOPE										
Aggregate day schools	A	Day Schools	\$ 591,306	\$ 600,000	\$ 600,000	\$ 591,000	\$ -	\$ 20,000		
Jewish Education Services	A	Jewish Federation of Greater Vancouver	\$ 44,000	\$ 48,250	\$ 52,250	\$ 37,600	\$ 6,400	\$ 3,137		
Aggregate supplementary schools	A	Supplementary Schools	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ -	\$ 5,000		
Judaic Education Special Needs	B	Beth Israel Religious School	\$ 2,000	\$ 2,100	\$ 2,100	\$ 2,000	\$ -	\$ -		
Sunday School Program (supplementary education)	B	Peretz Centre for Secular Jewish Culture	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -		
Supplementary Hebrew School Program	B	White Rock South Surrey JCC	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -		
Ethical Starts in Early Childhood Education	C	Jewish Community Centre of Greater Vancouver	\$ 8,000	\$ 12,000	\$ 15,000	\$ -	\$ -	\$ -		
Institute for Adult Jewish Learning	C	Jewish Community Centre of Greater Vancouver	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 5,000	\$ 5,000		
Tot Shabbat Program(NEW)	C	North Shore Hebrew School	\$ -	\$ 1,400	\$ 1,400	\$ -	\$ -	\$ -		
Expanded Hebrew School Program (NEW)	C	Or Shalom Religious School	\$ -	\$ 12,500	\$ 12,500	\$ -	\$ -	\$ -		
B'nai Mitzvah Program (NEW)	C	Peretz Centre for Secular Jewish Culture	\$ -	\$ 2,000	\$ 3,000	\$ -	\$ -	\$ -		
Preschool Program (NEW)	C	White Rock South Surrey JCC	\$ -	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -		
Campus Expansion Program (NEW)	D	Jewish Community Centre of Greater Vancouver	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -		
Early Childhood Ed Subsidy program (Deleted)		Beth Tikvah Hebrew School	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -		
JEWISH EDUCATION Total			\$ 692,306	\$ 786,250	\$ 794,250	\$ 675,600	\$ 11,400	\$ 33,137		

ALLOCATIONS PLANNING COMMITTEE FINAL										
Program	Rating	Agency	2003-2004 ACTUAL	2004-2005 REQUEST	2005-2006 REQUEST	2004-2005 LEVEL 1	2004-2005 LEVEL 2 A	2004-2005 LEVEL 2 B		
SOCIAL SERVICES ENVELOPE										
Burquest Senior Adults Program (NEW)	A	Burquest Jewish Community Association	\$ -	\$ 7,300	\$ 7,300	\$ 3,600	\$ 400	\$ 2,000		
Bagel Club Program	A	Jewish Community Centre of Greater Vancouver	\$ 9,900	\$ 12,000	\$ 12,000	\$ 8,910	\$ 990	\$ 990		
L'Chaim Adult daycare	A	Jewish Community Centre of Greater Vancouver	\$ 54,000	\$ 52,000	\$ 56,000	\$ 48,600	\$ 3,400			
Basic Needs Assistance	A	Jewish Family Service Agency	\$ 180,000	\$ 209,728	\$ 216,498	\$ 159,000	\$ 18,000	\$ 13,000		
Counselling Services	A	Jewish Family Service Agency	\$ 88,000	\$ 186,861	\$ 188,822	\$ 79,200	\$ 8,800	\$ 4,400		
Resettlement and Integration Services	A	Jewish Family Service Agency	\$ 21,000	\$ 39,049	\$ 40,220	\$ 18,900	\$ 2,100	\$ 5,250		
Seniors Services Program	A	Jewish Family Service Agency	\$ 60,300	\$ 122,903	\$ 126,590	\$ 54,270	\$ 6,030	\$ 3,015		
Shalom Aleichem Seniors	A	Perez Center for Secular Jewish Culture	\$ 3,496	\$ 5,000	\$ 5,000	\$ 3,146	\$ 350	\$ 350		
White Rock Senior Adults 55+ Club (NEW)	A	White Rock South Surrey JCC	\$ -	\$ 5,000	\$ 5,000	\$ 3,500	\$ 1,000	\$ 500		
Jewish Seniors Drop-in/Moadon (NEW)	B	Jewish Community Centre of Greater Vancouver	\$ -	\$ 25,000	\$ 30,000	\$ 10,000	\$ 2,000	\$ 2,000		
The Kids"Can Do" Program	B	Jewish Community Centre of Greater Vancouver	\$ 30,250	\$ 45,000	\$ 46,000	\$ 21,175	\$ 6,538	\$ 2,538		
Senior Centre & Outreach Program	B	Jewish Community Centre of Greater Vancouver	\$ 42,813	\$ 52,000	\$ 54,000	\$ 29,969	\$ 8,422	\$ 4,422		
Seniors Public Education Program (NEW)	B	Jewish Community Centre of Greater Vancouver	\$ -	\$ 15,000	\$ 18,000	\$ 5,000	\$ 1,000	\$ 1,000		
Community Kitchens Program	B	Jewish Family Service Agency	\$ 17,270	\$ 21,812	\$ 22,467	\$ 12,089	\$ 2,591	\$ 2,591		
Housing Coordinator-Project Bayit (NEW)	B	Jewish Family Service Agency	\$ -	\$ -	\$ 28,414	\$ 6,000	\$ 2,000	\$ -		
Job Match	B	Jewish Family Service Agency	\$ 43,200	\$ 79,173	\$ 79,735	\$ 30,240	\$ 6,480	\$ 6,480		
Seniors Lunch Program	B	Jewish Family Service Agency	\$ 20,497	\$ 28,913	\$ 29,780	\$ 14,348	\$ 3,075	\$ 3,075		
Special Needs Program	B	Jewish Family Service Agency	\$ 16,600	\$ 44,768	\$ 46,036	\$ 11,620	\$ 3,490	\$ 1,490		
Seniors Wellness Centre (NEW)	C	Jewish Community Centre of Greater Vancouver	\$ -	\$ 25,000	\$ 27,500	\$ -	\$ -	\$ -		
Membership Subsidies Program	D	Jewish Community Centre of Greater Vancouver	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -		
JFSA Core Grant		Jewish Family Service Agency	\$ 100,643	\$ 95,610	\$ 95,610	\$ 95,610	\$ -	\$ -		
SOCIAL SERVICES Total			\$ 687,969	\$ 1,122,117	\$ 1,184,972	\$ 615,177	\$ 76,664	\$ 53,099		
TOTAL OF LOCAL ALLOCATIONS			\$ 2,391,240	\$ 3,244,367	\$ 3,387,022	\$ 2,215,000	\$ 203,000	\$ 150,001		
INCLUDING LEVEL 1 AND LEVEL 2							\$ 2,418,000	\$ 2,568,000		